

# Government Resource Planning (GRP) Digital Core for Transformation

#### Situation

- Governments leverage digital GovTech (government technology) such as Financial Management Information Systems<sup>1</sup> (FMIS) to operate and automate Public Financial Management (PFM)
- GovTech outcomes are supported by open standards, interoperable systems, modern technology, and Information Communications Technology (ICT) agility for extensible digitalization
- GovTech systems span systems of record, engagement, intelligence, and innovation

## Complication

#### Governments often experience:

- difficulties integrating legacy systems with the latest GovTech because of proprietary technologies, the lack of modern integration support<sup>2</sup>, and restrictive Commercial-Off-The-Shelf (COTS) integration licensing schemes<sup>3</sup>
- poor extensibility because of highly customized COTS Enterprise Resource Planning (ERP) with complicated orphan code, combined with custom software built on different technology platforms

<sup>&</sup>lt;sup>1</sup> Commercial-Off-The-Shelf (COTS) FMIS software designed exclusively for PFM, like the FreeBalance Accountability Suite<sup>™</sup>, is known as Government Resource Planning (GRP)

<sup>&</sup>lt;sup>2</sup> Such as Web Services and Application Programming Interfaces (APIs)

<sup>&</sup>lt;sup>3</sup> Such as "indirect licensing" where customers need full licenses for users who do not use the COTS application, but connect to COTS through other applications

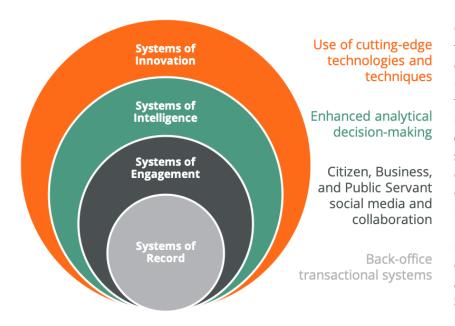


• multiple "versions of the truth" because of different metadata definitions. inconsistent fiscal controls, duplicated and delayed processes

## Question

How can governments develop an FMIS digital core?

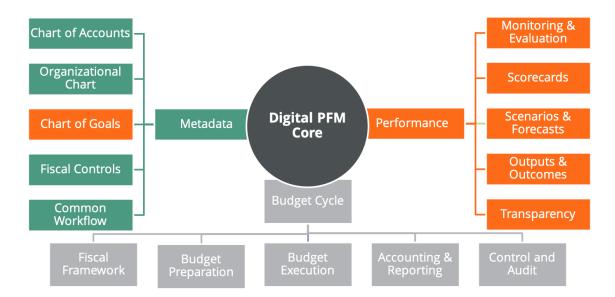
## Solution



Government digital transformation and effective GovTech utilization is enabled through technology integration. **Systems** of engagement, such as e-procurement and e-filing, requires integration with FMIS systems of record to achieve end-to-end process automation. Systems of **intelligence**, such as

big data analytics, require integration with internal financial and non-financial systems, augmented with external data. **Systems of innovation**, such as blockchain or artificial intelligence, require integration with consistent data.





The FreeBalance <u>Government Resource Planning (GRP) advisory service</u> develops government **PFM Digital Cores**. This is accomplished through:

- Metadata integration across the government FMIS systems of record portfolio based on Charts of Accounts, extended with performance criteria based on integrated Charts of Goals
- Budget cycle comprehensiveness to ensure public finance data completeness and consistency
- **Performance** capabilities for systems of intelligence leveraging fiscal metadata and alignment with national development strategies

# Appendix: Supporting Material

#### **Supporting FreeBalance blog entries**

- <u>Technology Foundations for Digital Transformation</u>
- Interoperability in Public Financial Management Systems