

# Government Resource Planning (GRP) for Accountability

### Situation

- Accountability and fiscal transparency, with audit and legislative oversight, are hallmarks of government effectiveness
- Fiscal decentralization, with appropriate discretion and accountability, improves government service delivery
- Control capabilities in Financial Management Information Systems<sup>1</sup> (FMIS) supports compliance with government regulations and procedures
- More advanced financial functions like accrual accounting, cost accounting, program budgeting, and performance auditing, using FMIS data, supports effectiveness accountability

# Complication

Governments often experience:

- manual, inconsistent, or non-existent controls in sub-systems supporting Public Financial Management (PFM) functions like asset, payroll, procurement, and social security management
- perverse incentives against accountability, political interference in spending decisions, and siloed financial functions
- lack of audit trails from FMIS, or lack of FMIS access for auditors
- political accusations of corrupt behaviour that cannot be refuted by FMIS data

<sup>&</sup>lt;sup>1</sup> Commercial-Off-The-Shelf (COTS) FMIS software designed exclusively for PFM, like the FreeBalance Accountability Suite<sup>TM</sup>, is known as Government Resource Planning (GRP)



## Question

How can governments implement fiscal accountability?

## Solution

#### **Advisory Services**

FreeBalance <u>advisory services</u> supports government PFM accountability through:

- <u>GRP Evaluation</u>: identifies fiscal control, compliance, transparency, and audit technology enhancements to government FMIS portfolios
- <u>Governance Valuation</u>: sequences PFM reform and process modernization including accrual accounting, cost accounting, program budgeting, and performance auditing
- <u>Ministry Modernization</u>: provides capacity building, and change management needed for accountable institutions and behavioural change
- <u>Public Value Realization</u>: builds value propositions and business cases to motivate political will for more accountable institutions

#### Accountability Structures and Mechanisms



Governments operating the <u>FreeBalance Accountability Suite</u><sup>™</sup> benefit from the unified design to integrate controls, compliance, and audit trails. International standards such as Classification of the Functions of Government (COFOG). Government Financial Statistics



(GFS), and International Public Sector Accounting Standards (IPSAS) enhance accountability. These reflect fiscal metadata structures, particularly Charts of Accounts. Fiscal and commitment controls, business rules, segregation of duties, and compliance workflow are integrated across all FreeBalance applications.

FreeBalance provides open government <u>fiscal transparency portals</u> and <u>audit management</u> leveraging existing FMIS portfolios. Audit trails, alerts, and integration between Charts of Accounts and Charts of Goals add to accountability mechanisms.



The configuration design of the <u>FreeBalance Accountability Suite</u><sup>™</sup> supports the progressive activation of:

- **Processes** such as accrual accounting, program budgeting, and aggregate commitment controls
- **Transparency** such as fiscal portals, and international reporting standards
- **Decentralization** of routine functions with controls
- Functional enhancements including audit and performance management

## Appendix: Supporting Material

#### Supporting FreeBalance blog entries

- Can Transparency Solve the Public Debt Crisis?
- The FreeBalance Governance Framework
- Interoperability in Public Financial Management Systems